



SCFMC

**THE SMALL COUNTRIES FINANCIAL
MANAGEMENT CENTRE**

The Small Countries Financial Management Centre

Directors' report and financial statements

For the 18 months ended 30 September 2021

Company Number: 123601C

Registered Charity Number: 1044

The Small Countries Financial Management Centre

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The Small Countries Financial Management Centre

Directors' report

The Directors present their annual report and the audited financial statements for the 18 month period ended 30 September 2021.

Period of Account

The current period of account is from 1 April 2020 to 30 September 2021. The prior period is for the year ended 31 March 2020.

Principal activity

The principal activity of the Charity is to provide education in financial management and regulatory practice to Government officials of small developing countries.

Results

The Charity's results are set out on page 7.

Directors

The Directors who held office throughout the year and to date are as follows:

S J Pickford	P M Shimmin
T W B Cullen	S R Sinanan-Bollers
D C Doyle (resigned 30 April 2021)	C T Randall (resigned 30 September 2021)
J E Hicklin	SS A Kern-Libera
LM Wittwer (appointed 1 October 2020)	

Secretary

C Cowley (resigned 8 October 2021)
EL Moretta (appointed 8 October 2021)

Auditors

Baker Tilly Isle of Man LLC, being eligible, have expressed their willingness to continue in office in accordance with Section 12 (2) of the Isle of Man Companies Act 1982.

By order of the Board

E. Moretta.

Secretary

The Small Countries Financial Management Centre

Statement of Directors' responsibilities in respect of the Directors' report and the financial statements

The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year, which meet the requirements of Isle of Man company law. The Directors have elected to prepare the financial statements in accordance with UK Accounting Standards as applicable to an Isle of Man charity.

The financial statements are required by law to give a true and fair view of the state of affairs of the Charity and of the results of the Charity for that year.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and to enable them to ensure that the financial statements comply with the Isle of Man Companies Acts 1931 to 2006 and the Charities Registration and Regulation Act 2019. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Charity and to prevent and detect fraud and other irregularities.

Report of the Independent Auditors, Baker Tilly Isle of Man LLC, to the members of The Small Countries Financial Management Centre

Registered Charity Number: 1044

We have audited the financial statements of The Small Countries Financial Management Centre (the 'Charity') for the period ended 30 September 2021 which comprise the Income and Expenditure Account, the Statement of Financial Position and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 section 1A: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Accounting Standards applicable to Smaller Entities).

In our opinion the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 30 September 2021, and of its result for the 18 months then ended; and
- have been properly prepared in accordance with Financial Reporting Standard 102 Section 1A; and
- have been prepared in accordance with the requirements of the Isle of Man Companies Acts 1931 to 2004 and the Charities Registration and Regulation Act 2019.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Report of the Independent Auditors, Baker Tilly Isle of Man LLC, to the members of The Small Countries Financial Management Centre
(continued)

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 1982 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page 2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Report of the Independent Auditors, Baker Tilly Isle of Man LLC, to the members of The Small Countries Financial Management Centre
(continued)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report of the Independent Auditors, Baker Tilly Isle of Man LLC, to the members of The Small Countries Financial Management Centre
(continued)

Irregularities including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Examples of the procedures which we performed included:

- Gaining an understanding of the legal and regulatory framework applicable to The Small Countries Financial Management Centre including but not limited to the Isle of Man Companies Acts 1931 to 2004 and the Charities Registration and Regulation Act 2019.
- Enquiring with the management team whether there have been any known or suspected instances of non-compliance with laws and regulations and fraud
- Reviewing minutes of meetings held throughout the year and post year end
- Agreeing the Financial Statements disclosures to underlying supporting documentation
- Reviewing the nature of all expenses to ensure they are appropriate for a charity and in line with our understanding of the functions and operations of the charity
- Obtain an understanding of funding receivable by the charity from the Isle of Man Government and agreeing all funding received to external evidence. Furthermore, considering the direct impact that funding commitments have on going concern
- Research details on all individuals that delivered courses or presentations to consider reasonableness.

We also addressed the risk of management override of internal controls, principally the posting of inappropriate transactions and management bias in accounting estimates, and evaluated whether there is evidence of bias by management that represented a risk of material misstatement due to fraud.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the Financial Statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

Use of our report

This report is made solely to the Charity's members, as a body, in accordance with the terms of our engagement letter dated 22nd August 2019. Our audit work has been undertaken so that we might state to the Charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and the Charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Baker Tilly Isle of Man LLC

Baker Tilly Isle of Man LLC

Chartered Accountants

PO Box 95,
2a Lord Street,
Douglas,
Isle of Man,
IM99 1HP

Date: 22 MARCH 2022

The Small Countries Financial Management Centre

Income and Expenditure Account for the 18 months ended 30 September 2021

	<i>Note</i>	£	2021 £	£	2020 £
Income					
Donations	2	<u>175,827</u>		<u>300,000</u>	
			175,827		300,000
Expenses					
Administration costs	3	<u>200,593</u>		<u>315,346</u>	
			(200,593)		(315,346)
Result for the period transferred from Members' reserves			<u>(24,766)</u>		<u>(15,346)</u>

The notes on pages 9 to 11 form part of these financial statements.

The Directors consider that all results derive from continuing activities.

During the current period, there were no recognised gains or losses other than those dealt with in the Income and Expenditure Account.

The Small Countries Financial Management Centre

Statement of Financial Position as at 30 September 2021

	Note	2021 £	2020 £
Fixed assets			
Tangible fixed assets	4	-	-
Current assets			
Debtors		1,979	5,831
Cash		150,293	171,963
		<u>152,272</u>	<u>177,794</u>
Current liabilities			
Creditors		(7,557)	(8,313)
Net assets		<u>144,715</u>	<u>169,481</u>
Members' reserves	5	<u>144,715</u>	<u>169,481</u>

The notes on pages 9 to 11 form part of these financial statements.

These financial statements were approved by the board of directors on 14 March 2022 and were signed on their behalf by:



TIM CULLEN
Director



PETER MARK SHIMMIN
Director

The Small Countries Financial Management Centre

Notes

(forming part of the financial statements for the 18 months ended 30 September 2021)

1 Statement of compliance

The financial statements of The Small Countries Financial Management Centre have been prepared in compliance with Section 1A of the Financial Reporting Standard 102, "The Financial Reporting Standard in the United Kingdom and the Republic of Ireland applicable to Small Entities", as applicable to an Isle of Man Company ("FRS 102 section 1A") and the Companies Acts 1931 to 2004.

2 Accounting policies

The financial statements have been prepared in accordance with United Kingdom Accounting Standards, as applicable to an Isle of Man charity.

Basis of accounting

These financial statements are prepared on a going concern basis under the historical cost convention, as modified by the recognition of certain assets and liabilities measured at fair value.

The presentation and functional currency of these financial statements is Sterling, and each balance is rounded off to the nearest Pound.

Under FRS 102 Section 1A, the Company is exempt from the requirement to prepare a cash flow statement on the grounds of its size.

Donations/expenses and continued funding

In December 2016, the Council of Ministers confirmed that funding for the Small Countries Financial Management Programme, at £300,000 should continue for the 5-year life of that administration, being in respect of Government's financial years 2017-18 to 2021-22.

However, the 2020 Programme had to be cancelled due to the Covid-19 pandemic and no grant was paid to The Small Countries Financial Management Centre by Government in its financial year 2020-21. In its financial year 2021-22 it paid a grant of £173,000 to The Small Countries Financial Management Centre to cover, inter alia, the 2021 Programme delivered virtually.

In February 2022, the Isle of Man Government confirmed that it would provide continued funding at £335,000 per year to The Small Countries Financial Management Centre for a further three years.

Foreign exchange

Monetary assets and liabilities held in foreign currency are translated into sterling at the exchange rate ruling at the Statement of Financial Position date. Revenue transactions have been translated into sterling at the exchange rate in operation on the date the transaction occurred. Gains and losses on exchange are dealt with in the Income and Expenditure Account.

Depreciation

Fixed assets are depreciated so as to write-off their cost less residual values on a straight line basis over their useful lives, at three years for computer equipment and five years for software.

The Small Countries Financial Management Centre

Notes (continued)

(forming part of the financial statements for the 18 months ended 30 September 2021)

3 Expenses by nature

	2021 £	2020 £
Teaching expenses	76,997	93,551
Accommodation	1,620	71,720
Travel expenses	45	65,940
Salary costs	54,005	49,122
Administrative expenses	11,741	17,693
Independent evaluation	34,218	7,000
Alumni Engagement	15,420	-
Audit and accountancy expenses	4,800	5,700
Miscellaneous	1,447	4,908
Foreign exchange	300	(288)
Depreciation	-	-
Total administration costs	200,593	315,346

4 Tangible fixed assets

	Computer hardware £	Total £
Cost		
At beginning of year	399	399
Disposals	-	-
At end of year	399	399
Depreciation		
At beginning of year	399	399
Depreciation charge for the year	-	-
Disposals	-	-
At end of year	399	399
Net book value		
At 30 September 2021	-	-
At 31 March 2020	-	-

The Small Countries Financial Management Centre

Notes (continued)

(forming part of the financial statements for the 18 months ended 30 September 2021)

5 Members' reserves

	2021 £	2020 £
Members' reserves brought forward	169,481	184,827
Result for the year	(24,766)	(15,346)
Members' reserves carried forward	<u>144,715</u>	<u>169,481</u>

6 Ownership

The Small Countries Financial Management Centre is a company limited by guarantee with the members' liability restricted to a maximum of £1 each in the event of the company being wound up for payment of the debts and liabilities of the company.

The company is also a registered charity in the Isle of Man.